

HEALTH AND WELLBEING BOARD

23 May 2023

UPDATE ON THE INTEGRATED CARE STRATEGY AND NHS JOINT FORWARD PLAN

Board Sponsor

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Priorities

This report is relevant to the following Joint Local Health and Wellbeing Strategy priorities:

- | | |
|--|--|
| <input checked="" type="checkbox"/> Prevention & inequalities | <input type="checkbox"/> Homes, Communities & Places |
| <input checked="" type="checkbox"/> Mental Health & Wellbeing | <input type="checkbox"/> Jobs & Opportunities |
| <input checked="" type="checkbox"/> Healthy Living at All Ages | |

Safeguarding

This report does not have a direct impact on safeguarding children or adults.

Item for Decision, or Information & Assurance

- | | |
|-----------------------------------|---|
| <input type="checkbox"/> Decision | <input checked="" type="checkbox"/> Information/assurance |
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Recommendation

- 1. The Health and Wellbeing Board is asked to:**
 - a. Note that the Integrated Care Strategy for Herefordshire and Worcestershire was approved by the Integrated Care Partnership on 26 April 2023, and has now been published; and**
 - b. Note that the approach outlined in this report for involving Health and Wellbeing Board Members in the development of the Joint Forward Plan.**

Executive Summary

- 2. In July 2022, the Health and Care Act 2022 was implemented, which legally established **Integrated Care Systems**, including the formation of **Integrated Care Boards**. Herefordshire and Worcestershire Integrated Care Board (ICB) subsumed the responsibilities previously held by the Herefordshire and Worcestershire Clinical Commissioning Group (CCG) on 1st July 2022 and, from 1st April 2023, the ICB inherited new duties delegated from NHS England for commissioning additional services such as**

Pharmacy, Optometry, Dentistry and complex treatments (known as specialised services) across physical and mental health services.

3. The Act also created **Integrated Care Partnerships** (ICPs). An ICP is a statutory joint committee between the ICB and the Local Authorities responsible for the provision of Public Health and Social Care Functions in the ICS area. Locally this has resulted in a three-way committee between:

- a. Worcestershire County Council
- b. Herefordshire Council
- c. NHS Herefordshire and Worcestershire Integrated Care Board

4. The ICP has a statutory duty to produce an **Integrated Care Strategy** for the ICS area. This strategy has been developed jointly by partners over the last six months and was approved in final form by the Integrated Care Partnership on 26th April 2023.

5. Alongside this, mandatory guidance from NHS England, requires Integrated Care Boards and NHS Trusts to work together to produce a Five-Year **Joint Forward Plan** (JFP). The purpose of the JFP is to outline how the NHS partners will contribute to the delivery of priorities in the Integrated Care Strategy, Joint Local Health and Wellbeing Strategies and nationally defined NHS priorities. The JFP must be published by the end of June 2023 and must contain an opinion from the Health and Wellbeing Boards on the extent to which it addresses local priorities.

6. Health and Wellbeing Board members will be invited to participate in a discussion about the focus of the JFP in a development session in May and will then be asked for an opinion on the JFP at the public meeting on 20th June.

The Integrated Care Strategy

7. The specific responsibility of the ICP is to oversee the creation and delivery of an **Integrated Care Strategy** for the Integrated Care System area. The purpose of the strategy is to identify how partners across Health, Local Government, VCSE and wider partners (such as care providers, housing providers, police, fire etc) can work together to:

- a. Improve population health outcomes.
- b. Reduce inequalities in outcomes, access and experience.
- c. Improve value for money.
- d. Contribute to wider social and economic wellbeing for the population.

8. Like the Joint Local Health and Wellbeing Strategy, the ICS strategy is required to address significant issues identified in the **Joint Strategic Needs Assessments** (JSNA). A significant amount of work has been undertaken between ICB officers and Public Health teams in both counties to ensure that this was achieved.

9. The ICS strategy sets out the vision for achieving “**Good health and wellbeing for everyone**” by ensuring that partners are “**Working together with communities to enable everybody to enjoy good physical and mental health and live independently for longer.**”

10. Underpinning the vision are 8 commitments that partners have agreed to:

- a. Maximising the opportunity to work together as partners to build connections, share learning and address shared challenges in the short and long term.
- b. Focusing on prevention and taking action to address health inequalities and vulnerabilities.
- c. Enhancing health and wellbeing by taking an integrated approach to areas such as housing, jobs, leisure and environment.
- d. Supporting people to take responsibility for their own and their families health and wellbeing and working to enable their independence.
- e. Co-producing solutions with our communities and Voluntary & community sector organisations as equal partners with collective responsibility.
- f. Making the right service the easiest service to access and providing it as close to home as possible.
- g. Delivering better value for money, stopping duplication and using population health management to be smarter in how we target interventions.
- h. Using digital platforms to make services more accessible and effective, but never forgetting the risks of digital exclusion.

11. In the context of this broader intent, the strategy identifies three areas of common focus across both counties that were driven by the JSNAs and other locally important priorities. There are clear links to the Joint Local Health and Wellbeing Strategy (JLHWBS) of Good Mental Health and Wellbeing across all three priority areas:

- a. **Providing the best start in life**, which covers the lifecycle from pre-birth to latter years of childhood, covering both physical and mental health and wellbeing.
- b. **Living, ageing and dying well**, which incorporates mental health and wellbeing, healthy behaviours throughout life, learning disabilities and autism, and end of life care.
- c. **Preventing ill health and premature death from avoidable causes**, which includes prevention, tackling inequalities and timely access to critical services, and reducing deaths by suicide.

12. There is an emerging outcomes framework supporting each priority area that includes performance measures, trajectories and targets to monitor delivery against.

13. The strategy was approved by the Integrated Care Partnership on 25th April and is available on this link provided at the end of this report.

The Joint Forward Plan

14. The JFP will be a single document, jointly owned by the ICB and the three NHS Trusts in the ICS area. Primary Care partners in GP Practices will also contribute to the development of this plan. In producing the JFP, NHS partners are required to address the priorities set out in the ICS strategy and the two JLHWS covering the ICS area.

15. The JFP will set out NHS partner's plans to deliver improvements in the delivery of core NHS commissioned and provided services such as urgent care, cancer, mental health services, primary care, learning disability & autism, children's services etc.

16. A key theme running through the whole of the JFP, and all the underpinning actions will be "achieving left shift". Left shift is defined as:

- a. Delivering **more effective prevention** activities to reduce demand for NHS services.

- b. Treating people in the **most optimal care setting** for their healthcare needs, which is typically on the left side of the spectrum below:



17. The document itself is in production and Health and Wellbeing Board members will be invited to participate in its creation through development sessions in May and June. The role of Health and Wellbeing Boards is outlined in the mandatory NHS guidance, this includes:

- ICB's and NHS Trusts must meet their general duty to involve Health and Wellbeing Boards in the creation of the plan.
- The plan must describe how the ICB proposes to implement each JLHWBS and consult HWBs on whether the draft takes proper account of each JLHWBS.
- The HWBs should provide an opinion on the extent to which this is achieved, and the opinion must be published as part of the JFP.

18. The JFP must be published by the end of June 2023. The full timeline for producing, reviewing and approving the JFP is as follows:

Month	Phase	Key dates for sign off
February and March	<ul style="list-style-type: none"> Initial drafting NHS Board Briefings Submission of delivery plans in response to NHS Operational Planning priorities for 2023/24 	<ul style="list-style-type: none"> End March – Update on progress to NHS England
April	<ul style="list-style-type: none"> Continue drafting Engagement with partners Initial engagement with Health and Wellbeing Boards 	27th April – Herefordshire HWB (Initial briefing)
May	<ul style="list-style-type: none"> Continue drafting “Board-ready” document for initial review by 19th May Progress updates to NHS Boards Formal engagement with Health and Wellbeing Boards 	11th May – Worcestershire HWB (initial briefing) 23rd May – Worcestershire Health and Wellbeing Board 24th May – Herefordshire Health and Wellbeing Board workshop
June	<ul style="list-style-type: none"> Final drafting Final review by NHS Boards with recommendation for publication Publication ready document for ICB final sign off by 21st June Publication by 30th June 	1st June – Wye Valley NHS Trust Board 8th June – Worcestershire Acute Hospitals NHS Trust Board 15th June – Herefordshire and Worcestershire Health and Care NHS Trust Board (Development) 20th June – Worcestershire Health and Wellbeing Board (Development) 21st June – ICB Board (Development)
July	<ul style="list-style-type: none"> Retrospective sign off in public meetings for the four NHS Boards. 	6th July - Wye Valley NHS Trust Board 13th July - Worcestershire Acute Hospitals NHS Trust Board 19th July – ICB Board Sign off (Public) 20th July - Herefordshire and Worcestershire Health and Care NHS Trust Board (Development)

Impact on health disparities

19. A core aim of the Integrated Care Strategy, and the underpinning Joint Forward Plan, is to reduce health disparities. This theme will therefore be central to all aspects of the work to deliver the priorities in the plan. There are specific performance metrics and outcomes that will be used to monitor the achievement of these goals.

Legal, financial and HR implications

20. There are no specific legal, financial or HR / resource implications associated with the specific recommendations outlined in this paper

Contact point and partnership working

21. The contact point for this report is David.Mehaffey@nhs.net

Background Papers

22. In the opinion of the David Mehaffey (Executive Director of Strategy and Integration, NHS) the following are the background papers relating to the subject matter of this report:

- [Herefordshire and Worcestershire Integrated Care Strategy](#)